**School District of Indian River County** 

# Citrus Elementary School



2019-20 School Improvement Plan

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### **Citrus Elementary School**

2771 CITRUS PL, Vero Beach, FL 32968

www.indianriverschools.org

### **Demographics**

**Principal: Kim Garcia** Start Date for this Principal: 7/25/2019

| 2019-20 Status<br>(per MSID File)   | Active   |
|---|--|
| School Type and Grades Served (per MSID File)   | Elementary School<br>KG-5  |
| Primary Service Type<br>(per MSID File)   | K-12 General Education   |
| 2018-19 Title I School  | Yes  |
| 2018-19 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)   | 77%  |
| 2018-19 ESSA Subgroups Represented (subgroups with 10 or more students) (subgroups in orange are below the federal threshold) | Black/African American Students Economically Disadvantaged Students English Language Learners Hispanic Students Multiracial Students Students With Disabilities White Students |
| School Grade  | 2018-19: B   |
|   | 2017-18: C   |
|   | 2016-17: C   |
| School Grades History   | 2015-16: C   |
|   | 2014-15: D   |
|   | 2013-14: C   |
| 2019-20 School Improvement  | (SI) Information*  |
| SI Region   | Southeast  |
| Regional Executive Director   | <u>Diane Leinenbach</u>  |
| Turnaround Option/Cycle   |  |
| Year  |  |
| Support Tier  | NOT IN DA  |

| ESSA Status  | N/A                                     |
|--|---|
| * As defined under Rule 6A-1.099811, Florida Administra<br>here. | ative Code. For more information, click |

### **School Board Approval**

This plan is pending approval by the Indian River County School Board.

### **SIP Authority**

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a Schoolwide Improvement Plan (SIP) for each school in the district that has a school grade of D or F. This plan is also a requirement for Targeted Support and Improvement (TS&I) and Comprehensive Support and Improvement (CS&I) schools pursuant to 1008.33 F.S. and the Every Student Succeeds Act (ESSA).

To be designated as TS&I, a school must have one or more ESSA subgroup(s) with a Federal Index below 41%. This plan shall be approved by the district. There are three ways a school can be designated as CS&I:

- 1. have a school grade of D or F
- 2. have a graduation rate of 67% or lower
- 3. have an overall Federal Index below 41%.

For these schools, the SIP shall be approved by the district as well as the Bureau of School Improvement.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or a graduation rate 67% or less. Districts may opt to require a SIP using a template of its choosing for schools that do not fit the aforementioned conditions. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at <a href="https://www.floridacims.org">www.floridacims.org</a>.

### **Purpose and Outline of the SIP**

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

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### **Part I: School Information**

#### **School Mission and Vision**

#### Provide the school's mission statement

The mission of Citrus Elementary: We are guiding today's children to BEEcome tomorrow's leaders.

### Provide the school's vision statement

To educate and engage all learners for college or career readiness and to empower them to be proficient, independent, critical thinkers.

### School Leadership Team

### **Membership**

Identify the name, email address and position title for each member of the school leadership team:

| Name             | Title                  | Job Duties and Responsibilities  |
|------------------|------------------------|----------------------------------|
| Garcia, Kimberly | Principal              |                                  |
| Rahal, Kimberly  | Assistant Principal    |                                  |
| mejia, kelli     | Instructional Coach    | Literacy                         |
| antosh, jp       | Instructional Coach    | math                             |
| Hoover, Laurie   | Administrative Support | ESE                              |
| Carlsen, Tiffany | Instructional Coach    |                                  |
| Keeler, Jen      | Instructional Coach    |                                  |
| Stull, Thomas    | Other                  | Behavior Intervention Specialist |

### **Early Warning Systems**

#### **Current Year**

The number of students by grade level that exhibit each early warning indicator listed:

| Indicator                       | Grade Level |     |     |     |     |     |   |   |   |   |    |    | Total |       |
|---------------------------------|-------------|-----|-----|-----|-----|-----|---|---|---|---|----|----|-------|-------|
| indicator                       | K           | 1   | 2   | 3   | 4   | 5   | 6 | 7 | 8 | 9 | 10 | 11 | 12    | iotai |
| Number of students enrolled     | 112         | 116 | 127 | 114 | 120 | 118 | 0 | 0 | 0 | 0 | 0  | 0  | 0     | 707   |
| Attendance below 90 percent     | 3           | 19  | 16  | 9   | 12  | 9   | 0 | 0 | 0 | 0 | 0  | 0  | 0     | 68    |
| One or more suspensions         | 0           | 1   | 1   | 3   | 3   | 1   | 0 | 0 | 0 | 0 | 0  | 0  | 0     | 9     |
| Course failure in ELA or Math   | 0           | 0   | 0   | 1   | 1   | 1   | 0 | 0 | 0 | 0 | 0  | 0  | 0     | 3     |
| Level 1 on statewide assessment | 0           | 0   | 0   | 16  | 24  | 25  | 0 | 0 | 0 | 0 | 0  | 0  | 0     | 65    |

### The number of students with two or more early warning indicators:

| Indicator                            |   |   |   |   | ( | Gra | ade | e L | eve | el |    |    |    | Total |
|--------------------------------------|---|---|---|---|---|-----|-----|-----|-----|----|----|----|----|-------|
| Indicator                            |   | 1 | 2 | 3 | 4 | 5   | 6   | 7   | 8   | 9  | 10 | 11 | 12 | iotai |
| Students with two or more indicators | 0 | 1 | 0 | 4 | 6 | 4   | 0   | 0   | 0   | 0  | 0  | 0  | 0  | 15    |

### The number of students identified as retainees:

| Indiantos                           |   | Grade Level |   |    |   |   |   |   |   |   |    |    |    | Tatal |
|-------------------------------------|---|-------------|---|----|---|---|---|---|---|---|----|----|----|-------|
| Indicator                           | K | 1           | 2 | 3  | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total |
| Retained Students: Current Year     | 3 | 2           | 2 | 12 | 0 | 0 | 0 | 0 | 0 | 0 | 0  | 0  | 0  | 19    |
| Students retained two or more times | 0 | 0           | 0 | 0  | 1 | 0 | 0 | 0 | 0 | 0 | 0  | 0  | 0  | 1     |

### FTE units allocated to school (total number of teacher units)

59

### Date this data was collected or last updated

Thursday 7/25/2019

### **Prior Year - As Reported**

### The number of students by grade level that exhibit each early warning indicator:

| Indicator                       | <b>Grade Level</b> | Total |
|---------------------------------|--------------------|-------|
| Attendance below 90 percent     |                    |       |
| One or more suspensions         |                    |       |
| Course failure in ELA or Math   |                    |       |
| Level 1 on statewide assessment |                    |       |

### The number of students with two or more early warning indicators:

| Indicator | <b>Grade Level</b> | Total |
|-----------|--------------------|-------|

Students with two or more indicators

### **Prior Year - Updated**

### The number of students by grade level that exhibit each early warning indicator:

| Indicator                       |   | Grade Level |    |    |    |    |   |   |   |   |    |    |    | Total |
|---------------------------------|---|-------------|----|----|----|----|---|---|---|---|----|----|----|-------|
| indicator                       | K | 1           | 2  | 3  | 4  | 5  | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total |
| Attendance below 90 percent     | 6 | 33          | 23 | 20 | 19 | 28 | 0 | 0 | 0 | 0 | 0  | 0  | 0  | 129   |
| One or more suspensions         | 2 | 1           | 0  | 4  | 1  | 4  | 0 | 0 | 0 | 0 | 0  | 0  | 0  | 12    |
| Course failure in ELA or Math   | 0 | 5           | 0  | 18 | 0  | 1  | 0 | 0 | 0 | 0 | 0  | 0  | 0  | 24    |
| Level 1 on statewide assessment | 0 | 0           | 0  | 26 | 28 | 26 | 0 | 0 | 0 | 0 | 0  | 0  | 0  | 80    |

### The number of students with two or more early warning indicators:

| Indicator                            | Grade Level |    |    |    |    |   |   |   |   |   |    |    | Total |       |
|--------------------------------------|-------------|----|----|----|----|---|---|---|---|---|----|----|-------|-------|
| Indicator                            | K           | 1  | 2  | 3  | 4  | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12    | iotai |
| Students with two or more indicators | 3           | 20 | 17 | 42 | 22 | 7 | 0 | 0 | 0 | 0 | 0  | 0  | 0     | 111   |

### Part II: Needs Assessment/Analysis

### **School Data**

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

|                             |        | 2019     |       | 2018   |          |       |  |  |  |  |
|-----------------------------|--------|----------|-------|--------|----------|-------|--|--|--|--|
| School Grade Component      | School | District | State | School | District | State |  |  |  |  |
| ELA Achievement             | 52%    | 58%      | 57%   | 48%    | 57%      | 56%   |  |  |  |  |
| ELA Learning Gains          | 60%    | 57%      | 58%   | 52%    | 55%      | 55%   |  |  |  |  |
| ELA Lowest 25th Percentile  | 62%    | 54%      | 53%   | 51%    | 49%      | 48%   |  |  |  |  |
| Math Achievement            | 58%    | 63%      | 63%   | 52%    | 63%      | 62%   |  |  |  |  |
| Math Learning Gains         | 64%    | 60%      | 62%   | 56%    | 61%      | 59%   |  |  |  |  |
| Math Lowest 25th Percentile | 59%    | 48%      | 51%   | 40%    | 52%      | 47%   |  |  |  |  |
| Science Achievement         | 49%    | 54%      | 53%   | 37%    | 55%      | 55%   |  |  |  |  |

### EWS Indicators as Input Earlier in the Survey

| Indicator                       | Gı      | Grade Level (prior year reported) |         |         |         |         |         |  |  |
|---------------------------------|---------|-----------------------------------|---------|---------|---------|---------|---------|--|--|
| mulcator                        | K       | 1                                 | 2       | 3       | 4       | 5       | Total   |  |  |
| Number of students enrolled     | 112 (0) | 116 (0)                           | 127 (0) | 114 (0) | 120 (0) | 118 (0) | 707 (0) |  |  |
| Attendance below 90 percent     | 3 ()    | 19 ()                             | 16 ()   | 9 ()    | 12 ()   | 9 ()    | 68 (0)  |  |  |
| One or more suspensions         | 0 ()    | 1 ()                              | 1 ()    | 3 ()    | 3 ()    | 1 ()    | 9 (0)   |  |  |
| Course failure in ELA or Math   | 0 ()    | 0 ()                              | 0 ()    | 1 ()    | 1 ()    | 1 ()    | 3 (0)   |  |  |
| Level 1 on statewide assessment | 0 ()    | 0 ()                              | 0 ()    | 16 ()   | 24 ()   | 25 ()   | 65 (0)  |  |  |

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### **Grade Level Data**

NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.

NOTE: An asterisk (\*) in any cell indicates the data has been suppressed due to fewer than 10 students tested, or all tested students scoring the same.

|              |           |        | ELA      |                                   |       |                                |
|--------------|-----------|--------|----------|-----------------------------------|-------|--------------------------------|
| Grade        | Year      | School | District | School-<br>District<br>Comparison | State | School-<br>State<br>Comparison |
| 03           | 2019      | 45%    | 60%      | -15%                              | 58%   | -13%                           |
|              | 2018      | 50%    | 56%      | -6%                               | 57%   | -7%                            |
| Same Grade C | omparison | -5%    |          |                                   |       |                                |
| Cohort Com   | parison   |        |          |                                   |       |                                |
| 04           | 2019      | 63%    | 61%      | 2%                                | 58%   | 5%                             |
|              | 2018      | 43%    | 56%      | -13%                              | 56%   | -13%                           |
| Same Grade C | omparison | 20%    |          |                                   |       |                                |
| Cohort Com   | parison   | 13%    |          |                                   |       |                                |
| 05           | 2019      | 47%    | 54%      | -7%                               | 56%   | -9%                            |
|              | 2018      | 50%    | 52%      | -2%                               | 55%   | -5%                            |
| Same Grade C | -3%       |        |          |                                   |       |                                |
| Cohort Com   | parison   | 4%     |          |                                   |       |                                |

|              |           |        | MATH     |                                   |       |                                |
|--------------|-----------|--------|----------|-----------------------------------|-------|--------------------------------|
| Grade        | Year      | School | District | School-<br>District<br>Comparison | State | School-<br>State<br>Comparison |
| 03           | 2019      | 56%    | 64%      | -8%                               | 62%   | -6%                            |
|              | 2018      | 52%    | 60%      | -8%                               | 62%   | -10%                           |
| Same Grade C | omparison | 4%     |          |                                   |       |                                |
| Cohort Com   | parison   |        |          |                                   |       |                                |
| 04           | 2019      | 58%    | 64%      | -6%                               | 64%   | -6%                            |
|              | 2018      | 53%    | 63%      | -10%                              | 62%   | -9%                            |
| Same Grade C | omparison | 5%     |          |                                   |       |                                |
| Cohort Com   | parison   | 6%     |          |                                   |       |                                |
| 05           | 2019      | 55%    | 57%      | -2%                               | 60%   | -5%                            |
|              | 2018      | 48%    | 58%      | -10%                              | 61%   | -13%                           |
| Same Grade C | omparison | 7%     |          |                                   |       |                                |
| Cohort Com   | parison   | 2%     |          |                                   |       |                                |

|              | SCIENCE |        |          |                                   |       |                                |  |  |  |  |  |
|--------------|---------|--------|----------|-----------------------------------|-------|--------------------------------|--|--|--|--|--|
| Grade Year   |         | School | District | School-<br>District<br>Comparison | State | School-<br>State<br>Comparison |  |  |  |  |  |
| 05           | 2019    | 50%    | 53%      | -3%                               | 53%   | -3%                            |  |  |  |  |  |
|              | 2018    |        | 54%      | -16%                              | 55%   | -17%                           |  |  |  |  |  |
| Same Grade C | 12%     |        |          |                                   |       |                                |  |  |  |  |  |
| Cohort Com   | parison |        |          |                                   |       |                                |  |  |  |  |  |

### **Subgroup Data**

|           | 2019 SCHOOL GRADE COMPONENTS BY SUBGROUPS |           |                   |              |            |                    |             |            |              |                         |                           |  |  |
|-----------|---|-----------|-------------------|--------------|------------|--------------------|-------------|------------|--------------|-------------------------|---------------------------|--|--|
| Subgroups | ELA<br>Ach.                               | ELA<br>LG | ELA<br>LG<br>L25% | Math<br>Ach. | Math<br>LG | Math<br>LG<br>L25% | Sci<br>Ach. | SS<br>Ach. | MS<br>Accel. | Grad<br>Rate<br>2016-17 | C & C<br>Accel<br>2016-17 |  |  |
| SWD       | 21  | 44        | 52                | 27           | 51         | 54                 | 33          |            |              |                         |                           |  |  |
| ELL       | 39  | 58        | 61                | 49           | 66         | 64                 | 17          |            |              |                         |                           |  |  |
| BLK       | 36  | 53        | 59                | 42           | 63         | 50                 | 28          |            |              |                         |                           |  |  |
| HSP       | 45  | 56        | 55                | 61           | 67         | 67                 | 33          |            |              |                         |                           |  |  |
| MUL       | 47  | 70        |                   | 29           |            |                    |             |            |              |                         |                           |  |  |
| WHT       | 62  | 65        | 71                | 64           | 61         | 62                 | 64          |            |              |                         |                           |  |  |
| FRL       | 47  | 57        | 59                | 55           | 66         | 61                 | 47          |            |              |                         |                           |  |  |

|           | 2018 SCHOOL GRADE COMPONENTS BY SUBGROUPS |           |                   |              |            |                    |             |            |              |                         |                           |  |  |
|-----------|---|-----------|-------------------|--------------|------------|--------------------|-------------|------------|--------------|-------------------------|---------------------------|--|--|
| Subgroups | ELA<br>Ach.                               | ELA<br>LG | ELA<br>LG<br>L25% | Math<br>Ach. | Math<br>LG | Math<br>LG<br>L25% | Sci<br>Ach. | SS<br>Ach. | MS<br>Accel. | Grad<br>Rate<br>2015-16 | C & C<br>Accel<br>2015-16 |  |  |
| SWD       | 21  | 37        | 37                | 32           | 51         | 41                 | 4           |            |              |                         |                           |  |  |
| ELL       | 22  | 42        |                   | 49           | 58         | 40                 |             |            |              |                         |                           |  |  |
| BLK       | 26  | 45        | 47                | 30           | 48         | 41                 | 15          |            |              |                         |                           |  |  |
| HSP       | 39  | 47        | 57                | 46           | 54         | 36                 | 33          |            |              |                         |                           |  |  |
| MUL       | 41  | 46        |                   | 47           | 38         |                    |             |            |              |                         |                           |  |  |
| WHT       | 58  | 57        | 52                | 62           | 62         | 41                 | 45          |            |              |                         |                           |  |  |
| FRL       | 44  | 49        | 46                | 48           | 54         | 38                 | 34          |            |              |                         |                           |  |  |

### **ESSA Data**

This data has been updated for the 2018-19 school year as of 7/16/2019.

| ESSA Federal Index  |      |
|---|------|
| ESSA Category (TS&I or CS&I)  | N/A  |
| OVERALL Federal Index - All Students  | 57   |
| OVERALL Federal Index Below 41% All Students                                    | NO   |
| Total Number of Subgroups Missing the Target                                    | 0    |
| Progress of English Language Learners in Achieving English Language Proficiency | 52   |
| Total Points Earned for the Federal Index                                       | 456  |
| Total Components for the Federal Index  | 8    |
| Percent Tested  | 100% |

### **Subgroup Data**

| Students With Disabilities  |    |  |  |  |  |  |  |
|---|----|--|--|--|--|--|--|
| Federal Index - Students With Disabilities                                | 43 |  |  |  |  |  |  |
| Students With Disabilities Subgroup Below 41% in the Current Year?        | NO |  |  |  |  |  |  |
| Number of Consecutive Years Students With Disabilities Subgroup Below 32% | 0  |  |  |  |  |  |  |

| English Language Learners   |                     |
|---|---------------------|
| Federal Index - English Language Learners   | 51                  |
| English Language Learners Subgroup Below 41% in the Current Year?   | NO                  |
| Number of Consecutive Years English Language Learners Subgroup Below 32%  | 0                   |
| Asian Students  |                     |
| Federal Index - Asian Students  |                     |
| Asian Students Subgroup Below 41% in the Current Year?  | N/A                 |
| Number of Consecutive Years Asian Students Subgroup Below 32%   | 0                   |
| Black/African American Students   |                     |
| Federal Index - Black/African American Students   | 47                  |
| Black/African American Students Subgroup Below 41% in the Current Year?   | NO                  |
| Number of Consecutive Years Black/African American Students Subgroup Below 32%  | 0                   |
| Hispanic Students   |                     |
| Federal Index - Hispanic Students   | 54                  |
| Hispanic Students Subgroup Below 41% in the Current Year?   | NO                  |
| Number of Consecutive Years Hispanic Students Subgroup Below 32%  | 0                   |
| Multiracial Students  |                     |
|   |                     |
| Federal Index - Multiracial Students  | 49                  |
|   | 49<br>NO            |
| Federal Index - Multiracial Students  |                     |
| Federal Index - Multiracial Students  Multiracial Students Subgroup Below 41% in the Current Year?  | NO                  |
| Federal Index - Multiracial Students  Multiracial Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Multiracial Students Subgroup Below 32%   | NO                  |
| Federal Index - Multiracial Students  Multiracial Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Multiracial Students Subgroup Below 32%  Native American Students   | NO                  |
| Federal Index - Multiracial Students  Multiracial Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Multiracial Students Subgroup Below 32%  Native American Students  Federal Index - Native American Students   | NO<br>0             |
| Federal Index - Multiracial Students  Multiracial Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Multiracial Students Subgroup Below 32%  Native American Students  Federal Index - Native American Students  Native American Students Subgroup Below 41% in the Current Year?   | NO<br>0             |
| Federal Index - Multiracial Students  Multiracial Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Multiracial Students Subgroup Below 32%  Native American Students  Federal Index - Native American Students  Native American Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Native American Students Subgroup Below 32%  | NO<br>0             |
| Federal Index - Multiracial Students  Multiracial Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Multiracial Students Subgroup Below 32%  Native American Students  Federal Index - Native American Students  Native American Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Native American Students Subgroup Below 32%  Pacific Islander Students   | NO<br>0             |
| Federal Index - Multiracial Students  Multiracial Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Multiracial Students Subgroup Below 32%  Native American Students  Federal Index - Native American Students  Native American Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Native American Students Subgroup Below 32%  Pacific Islander Students  Federal Index - Pacific Islander Students  | NO<br>0<br>N/A<br>0 |
| Federal Index - Multiracial Students  Multiracial Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Multiracial Students Subgroup Below 32%  Native American Students  Federal Index - Native American Students  Native American Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Native American Students Subgroup Below 32%  Pacific Islander Students  Federal Index - Pacific Islander Students  Pacific Islander Students Subgroup Below 41% in the Current Year?   | NO<br>0<br>N/A<br>0 |
| Federal Index - Multiracial Students  Multiracial Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Multiracial Students Subgroup Below 32%  Native American Students  Federal Index - Native American Students  Native American Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Native American Students Subgroup Below 32%  Pacific Islander Students  Federal Index - Pacific Islander Students  Pacific Islander Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Pacific Islander Students Subgroup Below 32%                 | NO<br>0<br>N/A<br>0 |
| Federal Index - Multiracial Students  Multiracial Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Multiracial Students Subgroup Below 32%  Native American Students  Federal Index - Native American Students  Native American Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Native American Students Subgroup Below 32%  Pacific Islander Students  Federal Index - Pacific Islander Students  Pacific Islander Students Subgroup Below 41% in the Current Year?  Number of Consecutive Years Pacific Islander Students Subgroup Below 32%  White Students | NO 0 N/A 0 O        |

| Economically Disadvantaged Students  |    |  |  |  |  |
|--|----|--|--|--|--|
| Federal Index - Economically Disadvantaged Students                                | 56 |  |  |  |  |
| Economically Disadvantaged Students Subgroup Below 41% in the Current Year?        |    |  |  |  |  |
| Number of Consecutive Years Economically Disadvantaged Students Subgroup Below 32% | 0  |  |  |  |  |

### Analysis

#### **Data Reflection**

Answer the following reflection prompts after examining any/all relevant school data sources (see guide for examples for relevant data sources).

### Which data component showed the lowest performance? Explain the contributing factor(s) to last year's low performance and discuss any trends

Students with disabilities showed a low proficiency rate both in ELA and in Math (21 and 27% respectively). While the proficiency was not high, our learning gains increased from 37% to 52% in ELA and 41% to 54% in math. Our goal this year will be to increase proficiency levels, and have it at 60% for math, ELA and Science for all students in Grades 3-5.

### Which data component showed the greatest decline from the prior year? Explain the factor(s) that contributed to this decline

Third grade proficiency showed the greatest decline in ELA with 5 % decrease. The students who came into the grade began the year at 8% proficiency, according to our i-Ready data.

### Which data component had the greatest gap when compared to the state average? Explain the factor(s) that contributed to this gap and any trends

The only area that we are below the state average is in science achievement where our numbers are at 49%, while the state is 53%. The factor that contributes most to this is the lack of strong Tier One Instruction. While we increased from 37%-49%, adding designated science times in the schedule, full days of science experiments, once a month, we needed to strengthen our Core curriculum. This year, we have added a specials rotation of science to help us increase our proficiency rate. The science coach, will also be working with 5th grade students who are proficient in ELA during a 9:00-9:30 block daily, and small groups of students (10 max) from 9:30-10:00 3 days a week.

### Which data component showed the most improvement? What new actions did your school take in this area?

The bottom quartile in ELA and Math proficiency showed the most improvement from 2018-2019:

ELA improved from 51% to 62%

Math improved from 40% to 59%

Our data meetings for Unit Assessments, and Tier 2 chats, focused largely on our bottom quartile and what steps we were taking to help these students make gains, and hopefully become proficient.

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### Reflecting on the EWS data from Part I (D), identify one or two potential areas of concern? (see Guidance tab for additional information)

Currently, we are working with our district social worker and behavior specialist to help with those students who have chronic attendance issues.

### Rank your highest priorities (maximum of 5) for schoolwide improvement in the upcoming school year

- 1. Student Achievement
- 2. Climate and Culture (which includes social emotional learning)
- 3.
- 4.
- 5.

### **Part III: Planning for Improvement**

### **Areas of Focus:**

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#### #1

#### Title

#### Instructional Practices

### Rationale

Using data to drive instruction, the core instruction program is aligned to FL standards through weekly grade level meetings, PD, monthly data meetings, and quarterly collaborative planning. Pacing guides are utilized to align standards based instruction and incorporate formative assessments for flexible grouping, reteaching and fidelity of instruction.

# State the measureable outcome the school plans to achieve

It is our goal to reach 60% proficiency in ELA, Math and Science for the 2019-2020 school year.

## Person responsible

# for monitoring outcome

Kimberly Garcia (kimberly.garcia@indianriverschools.org)

### Evidencebased Strategy

Citrus Elementary Tier 1 and Tier 2 instruction includes differentiation using the core curriculum mandated by the district. In Tier 2, ancillary research based materials are also utilized (Ex. Sonday, I-Ready toolkit, LLI)

### Rationale for Evidencebased Strategy

Small group direct explicit instruction model is utilized with research based curriculum as needed in Tier 2 (ex. Sonday, LLI, Words Their Way, etc.). Students' needs are met based on information received from unit assessments, i-Ready diagnostics, and FSA in the intermediate grades.

### **Action Step**

- 1. Data meeting after each unit test or diagnostic to drive instruction
- 2. Professional development as needed based on scores
- 3. Coaching cycle with teachers, using academic coaches in math, science and ELA
- 4. Weekly standards planning with academic coaches
- **Description**
- 5. Quarterly 4 hour collaborative planning with the teachers and coaches to bridge the gap and try to help each student find success, with success not being defined the same for each child.
- 6. Students receive conferences and are held accountable for academic growth and achievement throughout the year.
- 7. Tier 2 instruction for all students grades 2-5 to remediate, practice or enrich.
- 8. After school Moonshot Academy for Grades 2-3, and after-school Boot Camp for Grades K-5.

### Person Responsible

Kimberly Garcia (kimberly.garcia@indianriverschools.org)

| #2  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|
| Title   | Culture and Climate  |  |  |  |  |  |
| Rationale   | We believe that if students and staff, feel safe and connected to school, attendance will increase and achievement will increase as well.  |  |  |  |  |  |
| State the<br>measureable<br>outcome the<br>school plans<br>to achieve | The school will celebrate many efforts of the children and staff throughout the year with awards (some are weekly, monthly, quarterly), school wide celebrations, PBS Store, Awesome Gram Calls home (to name a few) and for the staff reverse bee bucks, whoop whoop wagon, Thanks for Being You Awards, attendance awards (to name a few). If students are being rewarded and are happy, they will come to school. Our goal is at least 95% attendance to measure this is occurring. |  |  |  |  |  |
| Person<br>responsible<br>for<br>monitoring<br>outcome                 | Kimberly Rahal (kimberly.rahal@indianriverschools.org)   |  |  |  |  |  |
| Evidence-<br>based<br>Strategy  | Positive Behavior Intervention System is used school wide and we have monthly meetings to discuss the data related to decrease in referrals, attendance, positive rewards, and consequences that the whole school buys into.   |  |  |  |  |  |
| Rationale<br>for<br>Evidence-<br>based<br>Strategy                    | This research based program has shown a decrease in out number of referrals over the past two years, and this past year we have become eligible to be a silver level PBIS Model school.  |  |  |  |  |  |
| Action Step   |  |  |  |  |  |  |
| Description   | <ol> <li>Weekly newsletter for staff with shout outs and positive quotes</li> <li>Weekly calls home to parents for Bee Awesome Grams</li> <li>Bee bucks given to staff and students to be used at a student PBS store (or for other rewards like Principal for the Day) and for the staff raffle.</li> <li>Positive Reinforcement for students (Lunch in the Courtyard, celebrations for efforts in school, etc).</li> </ol>   |  |  |  |  |  |

- 5. PD for staff on Emotional Well-being and Trauma Informed Care to help students be their best, as many are coming in to school with adverse childhood experiences.

### Person Responsible

Kimberly Garcia (kimberly.garcia@indianriverschools.org)

### Additional Schoolwide Improvement Priorities (optional)

After choosing your Area(s) of Focus, explain how you will address the remaining schoolwide improvement priorities (see the Guidance tab for more information)

Not applicable

### **Part IV: Title I Requirements**

### Additional Title I Requirements

This section must be completed if the school is implementing a Title I, Part A schoolwide program and opts to use the Pilot SIP to satisfy the requirements of the schoolwide program plan, as outlined in the Every Student Succeeds Act, Public Law No. 114-95, § 1114(b). This section is not required for non-Title I schools.

# Describe how the school plans to build positive relationships with parents, families, and other community stakeholders to fulfill the school's mission and support the needs of students

Citrus Elementary School will implement the below activities that will build the capacity for strong parental involvement. These activities will support a partnership among the school, parents and community to improve student academic success. Our target is to achieve 100% participation from 700+ students and their families.

#### **PFEP Link**

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.

### Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services

The social and emotional needs of all students are being met through daily contact with caring, respectful school staff. Students who present with individual or small group concerns are typically seen by the Behavior Intervention Specialist or school psychologist. These students may receive individual or group counseling, social skills instruction, or referrals to outside agencies or other means of support (i.e. clothing, food, housing). Big Brothers Big Sisters and school volunteers (Rotary Club) provide mentoring to targeted students. Our staff also provides mentoring for over 40 of our students.

### Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another

Currently at Citrus Elementary, we invite our Head Start children and parents to an annual Orientation prior to the opening day of school. Parents and children visit the Kindergarten classrooms and take a tour. We have two head start classrooms housed on-campus. These programs feed directly into the district at large. Pre- kindergarten students housed at Citrus Elementary are included in on-campus activities that support the community and help build our relationship with the Headstart Program. All Head Start students and parents are always invited to attend any/all Title 1 Family Nights during the year.

Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact

The data management system used to summarize the tiered data is Performance Matters (PM2), Progress Monitoring and Reporting (PMRN) for STAR in K and School Wide Information System (FOCUS). In addition, data monitoring tools are utilized to show progress for each student receiving Tier 2 or Tier 3 intervention in Reading and Math. These data

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management systems show patterns, trends, strengths and weaknesses. The data can be generated from i-Ready, and viewed by school, class and individual student criteria. Teachers are supported by the efforts of the Reading and Math coach, as well as Title 1 Resource staff. Additional research based strategies and/or materials are recommended, monitored and revisited typically within 6 weeks of a Tier 2 or Tier 3 intervention implementation to determine effectiveness.

#### Title I, Part A

Citrus Elementary School coordinates and integrates all federal, state, and local programs that impact the school:

- Implements research-based resources funded by local and federal funds
- The Comprehensive Needs Assessment considers student academic needs as well as staff development data that addresses the priorities established for Title I, Title II, Title III, and Migrant programs and Title X.
- School improvement plan objectives reflect the research-based strategies with a focus on achieving state and district priorities
- Input from the Pre K programs is obtained by the school and district and is included in the transition plan
- Parent surveys are conducted annually and developed with input from parents who represent Title I Part A, Title I Part C Migrant, and English Language Learner programs
- Partnerships are established outside agencies (i.e. with FDLRS, Education Foundation, Learning Alliance, Big Brothers Big Sisters, Youth Guidance, Rotary)
- Coordination and scheduling of instructional programs (i.e. MTSS)
- Implementation of parent information/training programs
- Brochures and referrals for parent and student support services

# Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations

Title I allocations provide additional funding for intervention teachers, resource teachers, ESOL resource teacher, and Math coach who serve as resources to classroom teachers in implementing strategies that support students in meeting grade level expectations in reading, math and writing. Students can be provided extended learning opportunities to attend before/after school instruction and summer school for additional remediation and enrichment. Title I funds are also utilized to purchase supplemental curriculum, materials, and instructional software. The Comprehensive Needs Assessment considers student academic needs as well as staff development data that address the priorities established for Title III, Migrant and Title I programs. The school collaborates efforts to coordinate parental involvement activities across programs. School-based staff works closely with all programs, including Title I Part C, to eliminate duplication or fragmentation of services & enhance delivery of services. If applicable, the district's migrant parent specialist and the migrant Advocate provide support to migrant students and their families.

| Part V: Budget                                  |          |        |              |                   |     |         |  |  |  |  |
|---|----------|--------|--------------|-------------------|-----|---------|--|--|--|--|
| 1 III.A Areas of Focus: Instructional Practices |          |        |              |                   |     |         |  |  |  |  |
|   | Function | Object | Budget Focus | Funding<br>Source | FTE | 2019-20 |  |  |  |  |

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| !  | 5100    | 100-Salaries                   | 0141 - Citrus Elementary<br>School   | Title, I Part A       |                        | \$22,500.00     |
|----|---------|--------------------------------|--|-----------------------|------------------------|-----------------|
|    |         |                                | Notes: Students in Grades K-5, ba<br>have the opportunity to come to<br>and Thursdays, starting in Januar                  | after-school camp fr  |                        |                 |
| !  | 5100    | 510-Supplies                   | 0141 - Citrus Elementary<br>School   | Title, I Part A       |                        | \$30,173.00     |
|    |         |                                | Notes: Materials that are needed<br>our students that is above the re<br>phonics books, Support Coach Co                   | quired curriculum th  |                        |                 |
|    | 7800    | 790-Miscellaneous<br>Expenses  | 0141 - Citrus Elementary<br>School   | Title, I Part A       |                        | \$10,000.00     |
| •  |         |                                | Notes: Buses needed to transport opportunities   | t students home afte  | er the ext             | ended learning  |
| !  | 5100    | 750-Other Personal<br>Services | 0141 - Citrus Elementary<br>School   | Title, I Part A       |                        | \$5,000.00      |
| •  |         |                                | Notes: Substitutes for all classrood data to drive instruction   | om teachers for colla | aborative <sub>l</sub> | planning, using |
|    | 6400    | 750-Other Personal<br>Services | 0141 - Citrus Elementary<br>School   | Title, I Part A       |                        | \$5,000.00      |
| •  |         |                                | Notes: Substitutes for all classroo<br>development   | om teachers needed    | for profes             | ssional         |
| 2  | I.A     | Areas of Focus: Culture        | ulture and Climate \$7,000.0   |                       |                        |                 |
| Fu | unction | Object                         | Budget Focus   | Funding<br>Source     | FTE                    | 2019-20         |
| !  | 5100    | 510-Supplies                   | 0141 - Citrus Elementary<br>School   | Title, I Part A       |                        | \$1,500.00      |
| •  |         |                                | Notes: Each child receives a book at the holidays, to increase literacy and parental involvement in the literacy movement. |                       |                        |                 |
|    | 9800    |                                | 0141 - Citrus Elementary<br>School   | Other                 |                        | \$1,500.00      |
| ,  | '       |                                | Notes: Internal-Principal Discretionary Funds: Rewards for both students and staff   |                       |                        |                 |
|    | 9800    |                                | 0141 - Citrus Elementary<br>School   | Other                 |                        | \$1,000.00      |
| •  |         |                                | Notes: Internal-Principal Discretionary Funds: Staff benefit and recognition (ex. staff breakfasts, etc)                   |                       |                        |                 |
|    | 9800    |                                | 0141 - Citrus Elementary<br>School   | Other                 |                        | \$3,000.00      |
|    |         |                                | Notes: Internal Accounts: Reward   |                       | g PBS Bee              | Bucks (ex. PBS  |
|    |         |                                | Store, Ices at lunch in the courty   | ard, etc.)            |                        |                 |